

Meeting Title	Board of Directors		
Date	22 September 2022	Agenda item	Bo.9.22.10

RESEARCH STRATEGY

Presented by	Dr Ray Smith, Chief Medical Officer		
Author	Professor John Wright (Director of Research) & Dr Tracy Watson (Director of Research Operations)		
Lead Director	Dr Ray Smith, Chief Medical Officer		
Purpose of the paper	Trust Research Strategy – describes the strategic direction for research in the Trust for the next five years		
Key control	N/A		
Action required	For approval		
Previously discussed at/ informed by	Discussed and approved by Trust Research Committee and informed by wide consultation		
Previously approved at:	Academy/Group	Date	
	Trust Research Committee	June 2022	

Key Options, Issues and Risks

It is five years since we produced our last Trust research strategy. We have achieved a tremendous amount in our research journey during this time – large numbers of research grants, new buildings and infrastructure, a larger research workforce, more research income, new NIHR centres and we are extremely proud of what we have achieved.

This new five year strategy for the Trust (2022-2027) 'A research strategy for health and wellbeing – delivering research excellence together' replaces the old research strategy.

Analysis

The key to our Trust's research success to date is that we have excellent research teams and enthusiastic research participants, excellent infrastructure both in terms of facilities and support departments, and excellent partnerships and collaborations – all these are key ingredients to our research success and so we will continue to build on these in this strategy. Research also needs to be fundamental to everything we do within the Trust and be part of core everyday business.

As well as highlighting some of our research achievements, the strategy sets out our research ambitions to ensure we continue to be a leader in the delivery and translation of high quality, relevant health research and improve the health and wellbeing of our local population, nationally and beyond.

We will do this by facilitating and supporting collaborative high quality research and continuing to increase the opportunities for our patients, our population and staff to participate in this research and its translation to enable better health outcomes and improved health and wellbeing.

Recommendation

It is recommended that this strategy is approved so that it can be implemented through various work packages that will be monitored by the Trust Research Committee reporting to the Quality & Patient Safety Academy.

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Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients, delivered with kindness			g			
To deliver our financial plan and key performance targets			g			
To be one of the best NHS employers, prioritising the health and wellbeing of our people and embracing equality, diversity and inclusion					g	
To be a continually learning organisation and recognised as leaders in research, education and innovation				g		
To collaborate effectively with local and regional partners, to reduce health inequalities and achieve shared goals					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)						

Benchmarking implications (see section 4 for details)	Yes	No	N/A
Is there Model Hospital data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Is there any other national benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Is the Trust an outlier (positive or negative) for any benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Risk Implications (see section 5 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Quality implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Resource implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Legal/regulatory implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Diversity and Inclusion implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Performance Implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Regulation, Legislation and Compliance relevance
NHS Improvement: (please tick those that are relevant)
<input type="checkbox"/> Risk Assessment Framework <input type="checkbox"/> Quality Governance Framework <input type="checkbox"/> Code of Governance <input type="checkbox"/> Annual Reporting Manual
Care Quality Commission Domain: Well Led
Care Quality Commission Fundamental Standard: Choose an item.
NHS Improvement Effective Use of Resources: Choose an item.
Other (please state):

Relevance to other Board of Director's academies: (please select all that apply)			
People	Quality & Patient Safety	Finance & Performance	Other (please state)
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>